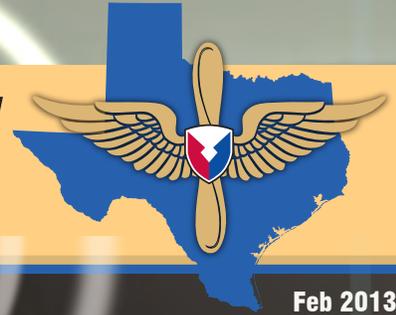


THE

AIRCRAFTSMAN



Feb 2013
volume 10, issue 2



MEASURING UP

S4 Adopts Advanced Commissioning
Technology System

Contents

february 2013

THE **AIRCRAFTSMAN**

The Aircraftsman is an authorized unofficial monthly publication for members of the Department of Defense. Contents are not necessarily the official view of or endorsed by the U.S. Government, the Department of Defense or the Department of the Army.

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Days in History

- February 2nd is Groundhog Day. If a groundhog emerges from his burrow on this day and sees its shadow, it will retreat back into its burrow meaning six more weeks of winter weather.
- February 4th, 1789: George Washington, the commander of the Continental Army during the Revolutionary War, is elected the first president of the United States.
- February 8, 1865: Martin Robinson Delany is the first black major in the U.S. Army.
- February 14th is Saint Valentine's Day, commonly known as Valentine's Day or the Feast of Saint Valentine.
- February 17th is Random Act of Kindness Day. Get creative in finding small ways to make a difference and to make somebody smile.
- February 24, 1836 in San Antonio, TX, Col. William Travis issues a call for help on behalf of the Texan troops defending the Alamo, an old Spanish mission and fortress under attack by the Mexican army.
- February 27, 1827: A group of masked and costumed students dance through the streets of New Orleans, Louisiana, marking the beginning of the city's famous Mardi Gras Celebration.





Snap-On



Our Workforce Today

Message from the Command Office

I realize that many of you are concerned about the economy, Department of Defense and the future of CCAD, but you are the proof this nation needs to show that the government can operate with smaller budgets. The changes we have implemented in the past couple of years to drive down cost and increase efficiency have made a difference.

Through all of your hard work to reduce cost and increase efficiency; by focusing on your professional development, your health and your safety; by pursuing technological innovations and continuous improvement; and by leading change you have postured CCAD as a DoD best value. We are a federal agency within DoD that is a good steward of taxpayer money. We put out a quality product that is vital to the Joint Warfighter. We run at a high level of efficiency, are financially responsible and we run like a business.

On January 16, 2013, Secretary of the Army, John McHugh and Chief of Staff of the Department of the Army, Gen. Raymond Odierno directed us to take immediate steps to reduce expenditures while maintaining our operations. We're already doing that and we'll continue to do that because that's just how we work.

Army Materiel Command will provide more detailed guidance in March so we'll know more then but I want to reassure you that CCAD will have an advantage as long as we continue to reduce spending and operate as efficiently as possible.

As an Army, our budget grew four times since September 11, 2001. Now that the war is over, it only makes sense that the budget is going to be reduced back to those pre-war levels. That's a given. We won't produce like we have been but that's how it always goes

after a war. This isn't about fiscal cliffs, massive budget cuts and sequestration. This is about the nature of our business.

You have to keep in mind, folks, that we are mission critical. CCAD is one of the seven pearls of Army aviation and we are crucial to the national security strategy for industrial operations. When it comes down to it, we are the only depot capable of what we do. The Army likely won't have a budget to procure new aircraft so that means that we are their only option. We're going to sustain what we have because the Joint Warfighter needs us.

Though we are mission essential, we should not expect a bigger budget or additional consideration over other elements of DoD. Each depot and installation provides its own unique service that contributes to the strength of our nation. We are all valuable but we are also vulnerable.

The good news is that we're already doing this. We're showing just how much we can achieve for a lower cost because we're working smarter. We're learning from ourselves and from others. We're implementing better business practices and streamlining our technology.

The structure of CCAD also allows us to be different from others in DoD. This is a business. We don't have a traditional budget. We take orders. Based on our business efficiency, being the best value solution is how you maintain a high level of orders. We'll continue to get the work if we prove that we are better, faster and cost effective. That is why it is critical for us to remain committed to bringing the best value to our customer, the American taxpayer and the Joint Warfighter. It is up to us to provide that service.

Around THE Depot

photos by
Ervey Martinez

Kresten Cook, Deputy Commander for Support at CCAD, received the Louis Dellamonica Award from United States Army Material Command (AMC). Standing beside Mr. Cook is Mr. James Dwyer, Deputy Chief of Staff for Logistics, AMCOM (right) and Mr. Bill Andrews, Deputy Commanding General, Army Aviation and Missile Command (AMCOM) (left).



Col. Carlile presents Col. Joe Dunaway, Military Advisor to the Assistant Secretary of Defense, Logistics & Material Readiness and former CCAD Commander the CCAD Honorary Artisan Award.

FITNESS

February 2013 Fitness Schedule

Monday, February 4th: Cardio
Thursday, February 7th: Plyocide
Monday, February 11th: Insanity
Thursday, February 14th: Cardio
Monday, February 18th: President's Day
Thursday, February 21st: Combat
Monday, February 25th: Cardio
Thursday, February 28th: Yoga

Zumba every **Tuesday and Wednesday** in February in the E-Street Gym next to the track in the Aerobics Room from 1610–1710.

All other classes will be held in the Ergo Center/Safety Store. Time for all classes is 1600–1700.

Remember to go at your own pace. All classes are open to the CCAD workforce and contractors along with friends from other tenants on NAS-CC. **Classes are FREE OF CHARGE. Bring a mat and weight lifting gloves.**

POC LaShaun Chappell, lashaun.d.chappell.civ@mail.mil

JUST THIS MONTH

Just This Month is a new column that highlights some of the continuous improvement activities achieved at the depot. Here are just a few examples of things going on this month.

Continuous improvement initiatives to reduce cost and maximize efficiency

- So far this year, CCAD validated \$14.5M in cost avoidance. That number is steadily growing as CCADers find better ways to get the job done.
- The UH-60 Channel Program Sheet Metal Shop achieved \$20,152 in cost avoidance by reducing labor hours.
- The T55 Engine Meter Kit Assembly area is now under the Directorate of Engines. By moving the workload from Components to Engines, the assembly area is expected to achieve a more efficient flow at a lower cost.
- The Machine Shop re-established time standards for 96 processes, covering approximately 90% of the T700 and T55 Engine Components repaired in the shop. The project could help the shop find areas of opportunity to reduce time and streamline production.
- A new desktop automated measuring machine may reduce UFC by transferring cuff bolt measuring from the Manufacturing Machine Shop to the Blade Shop. Previously, WG-10/11 mechanics performed each measurement using hand-calibrated tooling. The new machine enables lower-grade mechanics to complete the task with minimal training.
- IT reduced the amount of time needed to image a desktop computer. A new tool known as the Hard Drive Image Master allows the technician to clone up to seven hard drives simultaneously in just 15 minutes. The old method took about an hour for each computer. With the HDD Image Master, computers can be built in about 20 minutes from start to finish.
- The Metal Spray Shop plans to acquire its own Nitrogen Generation System. This technology, that produces nitrogen from air, should result in a total cost avoidance of around \$500K each year.

Investing in the workforce is critical as we work smarter and safer

- CCAD managers participated in their first session of Logistics Modernization Program (LMP) Manager Training. CCAD's use of LMP as an Enterprise Resource Planning (ERP) tool has significantly reduced costs and maximized visibility of the many products and functions occurring throughout the depot. CCAD manages its own LMP initiatives through in-house training with a curriculum developed by CCAD's very own IT team.
- The Bearing Shop is piloting new magnifying equipment that will reduce eye strain while improving the visual inspection of bearings and gears.

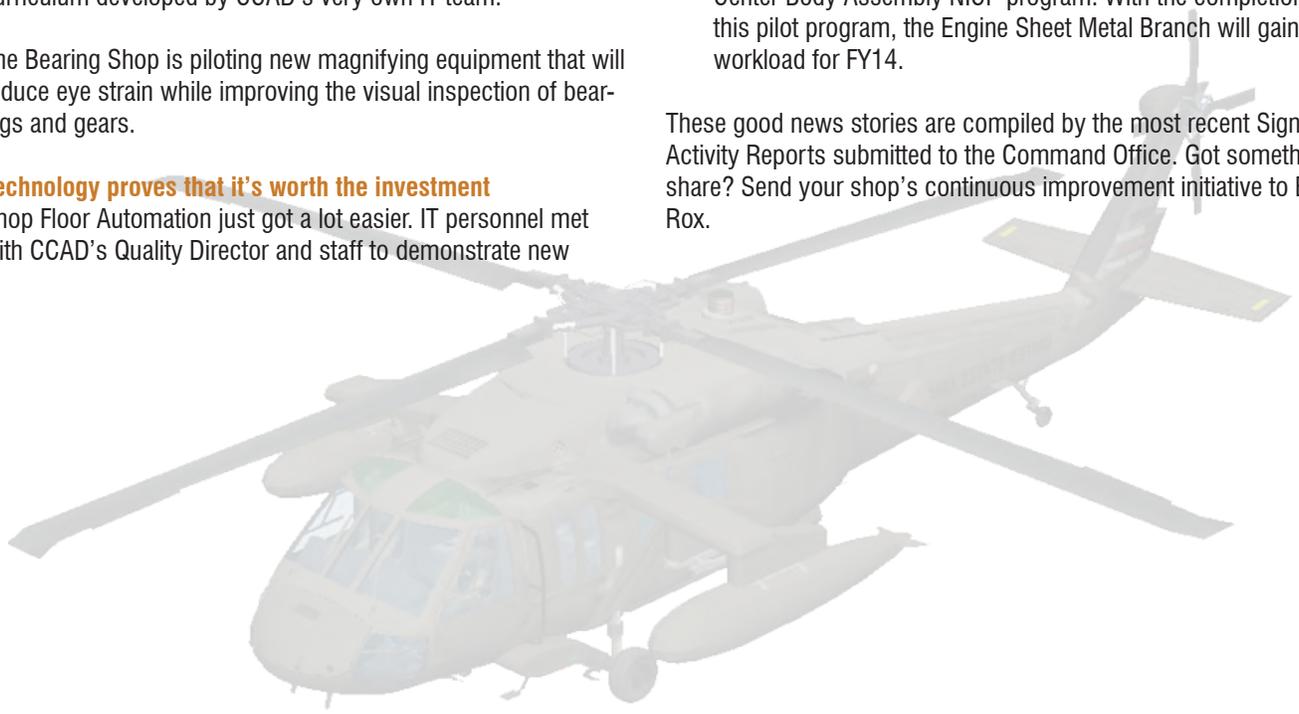
New technology proves that it's worth the investment

- Shop Floor Automation just got a lot easier. IT personnel met with CCAD's Quality Director and staff to demonstrate new

Adding capabilities and increasing production makes us more vital than ever

- The Can Shop will implement a third shift at the end of the month to increase repair operation throughput of their production.
- Engine Sheet Metal has completed the Pilot Program of a CH-47 Center Body Assembly NIPC program. With the completion of this pilot program, the Engine Sheet Metal Branch will gain a new workload for FY14.

These good news stories are compiled by the most recent Significant Activity Reports submitted to the Command Office. Got something to share? Send your shop's continuous improvement initiative to Brigitte Rox.





Roy Hollins shows Hon. Alan Estevez an OH-58 Kiowa Warrior Wartime Replacement Aircraft.

Defense Official Finds Logistics for Success at Corpus Christi Army Depot

*by Brigitte Rox
photos by Kiana Allen*

The federal government is not typically seen as a business, but Corpus Christi Army Depot (CCAD), the Army's rotary wing maintenance and repair facility has caught the attention of one high-level defense official who thinks that this is exactly what the government needs.

Mr. Alan F. Estevez, the Assistant Secretary of Defense for Logistics and Materiel Readiness paid CCAD a visit to see how they're driving down the cost of sustaining some of Department of Defense's (DoD) most critical helicopters, January 8–9, 2013.

Mr. Estevez is responsible for providing world-class military logistics support to the United States armed forces, both in current operations as well as in the future. He came down to CCAD because he understands the criticality of the military's organic base. It is something he intends to make clear on Capitol Hill.

"Most people do not understand what is done in our depot structure. Depot structures are a crown jewel of America's defense capability. What is being done here at CCAD is a prime example of the best of the best – just spectacular work. The depot system is not going to go away because we need them. We need it for the next generation" he told Colonel (Col.) Christopher B. Carlile, CCAD Commander.

“In order to sustain the force structure we’ll need [in the future], we’ll have to do things from a logistics perspective at a lower cost,” he said. “I think the things you’re doing are exactly what needs to be done in order to do that. If you can’t deliver a Black Hawk for less, then you’re not going to get that Black Hawk. That’s the reality.”

Defense leaders understand that the future of defense helicopters is sketchy. Budget concerns and a changing operational tempo have stalled any efforts to replace the current fleet but Mr. Estevez makes one thing clear: “We’ll have to sustain them if you want to buy them.”

While there is still no word on the next generation of combat helicopters, a venture that would cost billions of dollars to execute, the military makes do with what they already have – the Black Hawks, Apaches, Kiowa Warriors, the Air Force Pave Hawks. Those helicopters come to CCAD to get repaired, modified, upgraded and reset for another round of use. It’s the most cost-effective solution to replacing worn aircraft with brand new birds each time a helicopter has a hard landing or needs a modified engine or component.

In recent years, however, the Army depot has been looking for ways to drive down the cost and time it takes to reset the fleet. That’s when depot leaders began to look at processes, logistics and even the paperwork involved in getting helicopters back in the air. What they needed was a business make-over.

CCAD instituted a new way of doing business as a DoD maintenance facility by implementing efficiency and cost reductions at every level. Namely, through the adoption of an effective Enterprise Resource Planning (ERP) system, the Logistics Modernization Program (LMP), CCAD has made strides in reducing the cost of maintenance support while maximizing production to sustain vertical lift operations. Similarly, the Electronic Shop Production System (ESPS) streamlines the logistics of traveling parts and components throughout CCAD’s 2.3 million square feet of industrial space.

Leaders at the depot credit the commercial sector for showing them how to do business smarter. ERPs are something used by many major corporations, it turns out. It could be that federal entities need to shift their perspective to something that can balance better business practices with the Nation’s needs on the Nation’s dime. It’s certainly the way Mr. Estevez sees the future of Defense.

“ERPs are critical to our [DoD’s] ability to monitor our workload, determine our cost and, in fact, increase our productivity,” he said. “It’s the same thing that’s done in the civilian sector. It’s critical to our ability to return value to the American taxpayer and, more importantly, to return value to the Warfighters.”

“The initiatives that Col. Carlile is driving in this depot to lower cost and increase production are the types of action that needs to be taken by all our industrial sites,” said Mr. Estevez. “These are the types of actions that we owe the American taxpayer, that we owe to the Warfighter in order to sustain the best military in the world. At the end of the day, I think you’re doing what this country needs.”

Mr. Estevez also highlighted a parallel need that the industrial base needs to accept more joint work from other areas of government. Though most of the programs at Corpus Christi Army Depot are



Col. Carlile, demonstrates to Alan Estevez the capabilities of CCAD’s fluid cell press machine.



Col. Carlile, presents Hon. Alan F. Estevez with the CCAD Honorary Artisan Award.



Col. Kurt Ryan, Col. Christopher B. Carlile, Hon. Alan F. Estevez, and Col. Joe D. Dunaway pose in front of CCAD’s Building 8.



“We need an industrial base in the United States. The next generation of helicopters is going to come from the innovation that comes out of our industrial base”

specifically for Army, they accept work from other armed force helicopters. CCAD has an entire hangar dedicated to the Air Force Pave Hawk, a variant of the Army’s UH-60 Black Hawk and they are looking to accept more work from Coast Guard and Homeland Security. But the future of defense, Mr. Estevez says, will require even more cooperation between services – a concept that truly embodies the concept of “One Team, One Fight.” America needs to emphasize the need for more joint work and for sustainment to achieve a fiscally conservative government.

During Mr. Estevez’s visit, he had the opportunity to tour CCAD’s production facility and the offices responsible for all the technical aspects of logistics, production schedules, and process improvement.

“[When] you walk along the floor, you see increasing production of Black Hawks, increasing production of [rotor] blades, increasing production in components – all at a lower cost than it was four or five years ago or even seven or eight years ago. You see a drastic [cost] decrease,” said the Assistant Secretary. “This is what it’s about. It’s about taking great production techniques, taking lean six sigma techniques, taking continuous process improvement and continuing to get better and then using the backbone of LMP to increase that as a multiplier effect.”

“It’s a great return on investment for the American people,” Mr. Estevez said. “Work doesn’t go to the depot because we have one. We go there because it’s costing what it needs to cost at a competitive rate. We need to sustain that.”

But contrary to the idea that government facilities will stand head-to-head against the private industrial base, CCAD demonstrates that

the two could co-exist symbiotically. In fact, most Original Equipment Manufacturers (OEMs) maintain that they derive just as much benefit from working with CCAD because they augment their workload through some of CCAD’s most unique capabilities when times get tough.

“There are things that the commercial sector does very well and there are things that we do well in the organic base. We need an industrial base in the United States. The next generation of helicopters is going to come from the innovation that comes out of our industrial base,” said Mr. Estevez. “When you get those great partnership agreements is when we marry up what they do well. What [CCAD] does well is the touch labor and repair and you bring that best value right back to the community.

That community includes the nearly 6,000 civilians that make up CCAD. They’re American taxpayers, nearly half of them are veterans, but all of them are patriots. They work around the clock because they know a soldier out there is waiting to see that helicopter dot that horizon to take them home.

But this is not the kind of workforce the media writes about. This is not the image they would paint of a federal employee, but Alan Estevez says that this perception couldn’t be further from the truth.

“No one in our workforce is twiddling their thumbs waiting and expecting their paycheck. We need to recognize that and carry that message back to Capitol Hill.”

“Work doesn’t go to the depot because we have one. We go there because it’s costing what it needs to cost at a competitive rate. We need to sustain that.”

Awards AROUND THE Depot

Photos by
Ervey Martinez



Achievement Medal for Civilian Service

Col. Christopher B. Carlile

(left to right) Steven Spurlock, Mauricio Mendoza, Ruben Rivera and James Roberts.



**Achievement of Value
Engineering (VE) Goal
Col. Christopher B. Carlile**
Kevin Rees



**Certificate of Appreciation
Col. Christopher B. Carlile**
Che Presas



**Commander's Award for
Civilian Service
Col. Christopher B. Carlile**
Marc Carter



Length of Service Award
Col. Christopher B. Carlile

(Top row left to right) Beverly Mehary - 30 years, Estella Muro - 30 years, Velma Guerra - 35 years, Elsa Marines - 35 years,
 (Bottom row left to right) Miguel Perez - 40 years, Vickie Garcia - 30 years, Oscar Vera - 30 years, Tamara Stockton - 35 years



Yellow Belt Certificate
Col. Christopher B. Carlile

(Top left to right) Sanda Bensley, David Laguna, Richard Rodriguez
 (Bottom left to right) Alberto Rodriguez, Santos De La Rosa, John Vasquez



M LIP

MEASURING

BY
JAMESON
CARDENAS





PHOTOS BY AUDREY GOSSETT

THE FUTURE AT OUR FINGERTIPS?

WHEN IT COMES TO CHECKING



energy consumption as a Naval instal-

lation tenant, the Corpus Christi Army Depot had no way of monitoring the usage rates of its major machines. That data had to come from the Navy through their main feeder, and even then these usage rates were assumed.

“There was no way to keep track of how our major pieces of equipment were operating,” said Sean Dust, Mechanical Engineer of S4, the Directorate of Infrastructure Operations. “You can see in some of the mechanical rooms these old, green military log books, and you’ll see a bunch of numbers.”

This way of recording usage data was far from efficient, however. Not only was this method inaccurate, but it inhibited analysis.

“Data’s great, but if you don’t do anything with it, it doesn’t do anything for you,” said Dust.

In the wake of a mandate by the government to reduce our energy consumption 30% by 2015, S4 implemented the Advanced Commissioning Technology system. This software is the first of its kind in the DoD environment. Although this system is still in the infancy stage of implementation, the strides already taken shed light on the potential of this software.

With this new business system, S4 can monitor how machines operate in real-time, enabling proactive repair as opposed to reactive; knowing when to do maintenance instead of following a predetermined production schedule. The module also provides cost-benefit analysis on equipment, showing specifications

side-by-side with a brand new model’s specs to show how much energy CCAD would save and the pay-back time. S4 will be able to see if the new machines are operating at the intended levels to verify if the manufacture has given the depot what they asked for. These benefits are clearly indicative of the importance of cost-wise readiness.

“With [Advanced Commissioning Technology], it told us that this thinking was not completely correct on our part,” explained Dust. “Yes, we want to have boilers in queue in case one fails, but we don’t need all three running.”

Marc Gonzalez, Director of S4, elaborated: “Having the three boilers on was costing us a whole lot of money and we were only operating at 30% efficiency with three boilers on.”

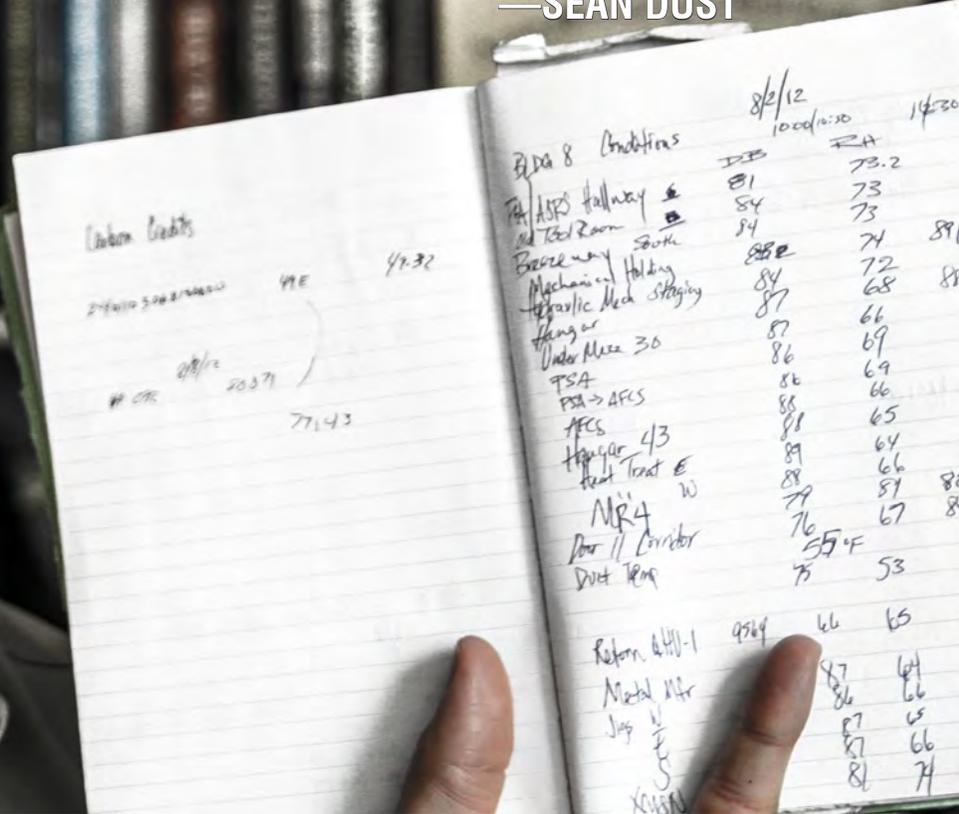
“THE MAIN EFFECT IS THAT WE’RE GOING TO HAVE A SIGNIFICANT COST AVOIDANCE.”

A man wearing glasses and a white lab coat over a green shirt is shown in a library setting. He is leaning over a table, with his hands near a stack of books. The background is slightly blurred, showing bookshelves. A quote is overlaid on the right side of the image, flanked by decorative horizontal lines.

//////
**“THE BETTER PART FOR
OUR CCAD EMPLOYEES
IS THAT WE’LL HAVE
LESS UNSCHEDULED
DOWNTIME.”**
//////



“DATA’S GREAT, BUT IF YOU DON’T DO ANYTHING WITH IT, IT DOESN’T DO ANYTHING FOR YOU.”
—SEAN DUST



“WITH [ADVANCED COMMISSIONING TECHNOLOGY], IT TOLD US THAT THIS THINKING WAS NOT COMPLETELY CORRECT ON OUR PART.”

This software is getting some attention. The Navy is looking at implementing Advanced Commissioning Technology in a few of its installations, and since the depot is on Naval Air Station (NAS), CCAD is working with NAS so the depot can do the diagnostics and the prognostics for the whole base.

Corpus Christi Army Depot’s better, faster and cost effective processes may just influence the Department of Defense.

Strategy shifted. Now, only one boiler is kept on with the second set as a backup and the third shut off. “We’re actually still producing what production needs but we’re avoiding spending a whole lot of money,” said Gonzalez.

As it is still early in Advanced Commissioning Technology’s run at the depot, these three boilers are the only ones that are united with the system. “The plan is to have hundreds of pieces of equipment tied in to this software within a year and half,” said Gonzalez. “The main effect is that we’re going to have a significant cost avoidance. And the better part for our CCAD employees is that we’ll have less unscheduled downtime.”

Corpus Christi Army Depot’s better, faster and cost effective processes may just influence the Department of Defense.

Profiles IN Professionalism



Oscar Recio

Master Scheduler for Aircraft and Airframe Components

Where is your hometown?

Corpus Christi, TX

Can you give me a Brief Job Description?

I am a Master Scheduler for Aircraft (OH-58, AH-64, and CH-47) and Airframe Components programs. *Aircraft*: I schedule aircrafts as they go through their repair process, monitoring their progress and trying to avoid any delays. *Airframe Components*: I provide a monthly schedules for induction and production of components based on the Command Schedule provided to AMCOM. I monitor any inhibitors that may prevent the monthly schedule from being met.

What has been your greatest CCAD achievement?

I don't think I have one that really stands out. If I did have to pick one, it would probably be that I have been here over 30 years.

Who has been your biggest influence at CCAD?

I have worked with a lot of good people, both managers and co-workers. To single one out would not be fair to the others. But if I did have to pick, I would say it would be our former Deputy Director Mr. Pat Oler. We became friends, he spoke openly and gave great advice.

What do you enjoy most about working at CCAD?

I enjoy working with all the folks. I have the opportunity to work with various levels of employees, mechanics, managers, to the Commander. But knowing that what we do is for the soldier, makes it that much more enjoyable.

What is your personal professional motto?

"LEARN THE JOB, LEARN IT WELL, REWARDS WILL FOLLOW."

Right: UH-60 Recap Black
Hawks in the assembly process.
photo by Kiana Allen



DO NOT
CROSS
OVER PIPE

Horva M-1500

To Join the Fellowship of Army Officers



Col. Carlile Speaks to Commissioning Officers at Texas A&M University - Corpus Christi.

By Jameson Cardenas

photos by Ervey Martinez

Veterans rose from their chairs to a warm and thunderous applause in the Lee Alumni Welcome Center at Texas A&M University - Corpus Christi (TAMUCC) for the Islander Battalion

Commissioning Ceremony. The keynote speaker, CCAD's Col. Christopher B. Carlile, asked these heroes to rise and be acknowledged for their service at the beginning of his speech.

Eyes then shifted to the three cadets waiting to take their oath of office, and the decorated soldier delivered words of admiration before the official transition.

"I believe there are two kinds of Americans: those of action and those who are not," said Col. Carlile. "These young Americans don't just talk about doing something. They have stepped forward



Col. Christopher B. Carlile sheds light on these officer's achievements and challenges before a packed room at Texas A&M University's Islander Battalion Commissioning Ceremony.

to take charge of our nation's defense during a time of persistent conflict. Those sitting amongst you today are men and women of action."

The very same chose to leave the comforts of home to commit to the most noble of causes, despite the constant media streaming of the brutality of war and those who give the ultimate sacrifice in serving our nation.

"In a time when many in our society are quick to quit, I find it most honorable that they have the heart to finish," said Carlile to



2nd Lieutenant Leah J. Gonzales shakes LTC Gerald Avila's hand after taking her oath of office. 2LT Gonzales will graduate with a Bachelor of Science in Criminal Justice and commission as a Logistics Officer in the U.S. Army Reserve.



Col. Carlile receives the Honorary Islander Award from LTC Gerald Avila.



2nd Lieutenant David T. Melin embraces his brother, 1LT Glen E. Melin II after being sworn in by his sibling and now-fellow officer. 2LT Melin will commission into the U.S. Army (active-duty) as an Infantry Officer.

“I believe there are two kinds of Americans: those of action and those who are not. These young Americans don’t just talk about doing something. They have stepped forward to take charge of our nation’s defense during a time of persistent conflict. Those sitting amongst you today are men and women of action.”

the ROTC graduates. “Ladies and gentlemen, you’re looking at the newest members who are going to join the fellowship of officers who served the United States of America’s Army.”

This distinguished group was tested with rigorous, challenging training. Army values were taught, and all adequately possessed the attributes of an Army leader that are screened for. But it is safe to say that these qualities were first sculpted in the family unit. After each officer was sworn in, their newly acquired 2nd Lieutenant (2LT) rank they devoted themselves to earning were pinned by a family member. These were brothers and mothers, as well as a close friend and girlfriend.

“Family was the highest motivation for me, especially after losing my dad, and that was really what I clung to most to get through everything. There are definitely a lot of role models and people to look up to in my life,” said 2LT Melin, who vows to live by the example his father set as a military officer (USMC).

Melin’s father, Major (Ret.) Glen E. Melin, passed-away June 28, 2011. The officer gave thanks to his mother, Jill Melin, for being such a wonderful parent and supporting him during such a difficult period in his life. He recognized his brother, 1st Lieutenant Glen E. Melin II for his mentorship, and his girlfriend for all the love and support she has given him over the past year.

2LT Rebecca S. Hill was the first in her family to choose the path of the Army. Although it initially “came as a shock”, she took

time to make the decision, able to participate before making the choice. She found that she loved it, and had the chance to join the Physical Therapy Program which was something she already studied and wanted to do.



2nd Lieutenant Rebecca S. Hill receives her rank pins, affixed by her brother. She is the first in her family to join the armed forces.

Speaking on her future leadership role in meeting Troops’ medical needs by means of physical therapy, Hill said, “[I’ll] get to serve a population that has made a sacrifice for me and get them back on their feet and working.”

2LT Leah J. Gonzales wasn’t quite sure what she wanted to do when she entered college. She made the decision to try TAMUCC’s ROTC program, and the Army way turned out to be exactly the path she sought.

“If anybody’s considering ROTC, I highly suggest it and recommend it because it’s a great program to get in to for those who don’t know what they want to do; if you still want college and to take part in the military, ROTC is definitely the way to go,” said Gonzales.

As Col. Carlile concluded his speech, the tone was solemn. The seriousness of what lies before these 2LTs was highlighted.

“America is relying on each of you to assume your post. Be prepared, ladies. Be prepared, sir. Don’t let your country down. God bless each and every one of you. God speed. God bless this country. Thank you.”

These officers look forward to their future, prepared and standing by for travel to their new duty stations.



**NEWS
AROUND
THE
DEPOT
NEVER
STOPS**

HAVE A STORY IDEA?

OUR TALENTED WRITERS WILL SHARE YOUR MESSAGE ON INNOVATIVE PROCESSES, COST AVOIDANCE AND UNIQUE CAPABILITIES AT CCAD.

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